

Project GO, Inc. 2024 Annual Report

2024 BOARD OF DIRECTORS

PRESIDENT - JENNY KNISLEY - P
VICE PRESIDENT - KENNETH MARLOW- L
TREASURER - SCOTT MIZE - L
SECRETARY - JENNIFER HAMELIN - L
SPENCER SHORT - P
MARCY SCHMIDT - P
JOSHUA ALPINE - P
TIFFANY WALKER - L
JENNIFER HENDRICKS BLACK - PR
WILLIAM L. DUNBAR - PR
STEVE GARLAND - PR

P = Public (Elected) Official
L = Low Income Representative
PR = Private Representative

THANK YOU!

PROJECT GO, INC. VISION STATEMENT

Help people in need become self-sufficient by driving innovative solutions through community partnerships

PROJECT GO, INC. MISSION STATEMENT

Project GO, Inc. is a 501-c-3 Community Action Agency that advocates for, and enhances the quality of life of low to moderate income and at-risk families and seniors.

To accomplish this, we:

- Develop, build, and manage affordable housing
 - Improve home energy conservation
 - Provide emergency energy assistance
- Empower people at risk and in poverty to become selfsufficient

Project GO, Inc. Annual Report From the Executive Director

2024: What a Year It Was!

We entered 2024 filled with optimism and anticipation — energized by the promise of new opportunities and hopeful about the broader outlook for the nonprofit sector and the U.S. economy.

Our goals for the year were ambitious: to innovate, collaborate, and deepen our impact on the communities we serve. The demand for our services continued to rise, underscoring just how essential our work remains for those facing economic hardship.

2024 marked the final year of our three-year Strategic Plan — a period of transformation, particularly within our Energy Programs Department. We focused on staff development, redefined roles within the Energy and CSBG Departments, and made strategic improvements to program structure and process. This was no small task, but we met the challenge head-on, laying the foundation for a more resilient and growth-oriented organization. Through it all, we continued to meet every one of our production goals and deliver high-quality services to those who depend on us.

Our **Utility Assistance Program Staff** had another outstanding year, processing over 4,400 applications and helping clients avoid utility shut-offs. We provided support for gas, electricity, wood, propane, and oil needs. Notably, 28% of those we served were new clients — a 3% increase from 2023 — showing that more Placer and Nevada County residents are experiencing economic insecurity. In addition to LIHEAP, we leveraged PG&E's REACH Program to assist over 300 more clients.

Our **Weatherization Program Staff** worked hard in 2024, conducting Outreach, Intake and Home Assessment duties to provide No Cost Weatherization to 1,026 Individuals in 329 Housing Units in Placer and Nevada Counties, installed by our Weatherization Crew. Those service numbers included 313 Seniors and 99 Individuals with Disabilities. We provided over \$3,700. per dwelling – the value of home improvements to make homes more comfortable, more energy efficient, and to reduce home utility bills. Our crews installed Refrigerators, Dishwashers, Washers & Dryers, as well as Insulation of attics and floors, energy efficient lighting and other energy saving measures. In addition, 43 low-income families received new HVAC units and/or Water Heaters, valued at over \$8,500. per dwelling unit. We have successfully assisted over 50,000 low-income residents of Placer and Nevada counties since our inception, reducing the reliance on gas, electricity, wood, propane and oil and doing our part to save our planet while helping those in need.

2024: What a Year It Was! cont.

Our Community Services Block Grant (CSBG) Program Staff administered over \$400,000. in funding that was allocated for Placer County. We provided that funding, through a Request for Proposal process, to four non-profit organizations: Auburn Interfaith Food Closet (AIFC), Lighthouse Counseling Services (LTHS), Sierra Senior Services (SSS) and Sierra Community House (SCH). The services provided by these four non-profit organizations meet the needs that we identified in our Community Needs Assessment, including the need for safe, affordable housing (highest ranking); finding and maintaining quality employment; access to health and mental health services; early education and career development, credit building, budgeting, saving; food insecurity; and civic events, recreation activities, community groups. Many of these programs and services are directed to our Senior population, with Placer County representing a higher population than the state or national average (19.96 % age 65 and older and 33.23% aged 55 and older). Keeping this in mind, we make particular efforts to ensure that the programs supported by CSBG funds address the particular needs of those seniors. We have worked with these agencies to address a broad assortment of needs in our community, including but not limited to: nutritional assistance, meal delivery for homebound seniors and people with disabilities, mental health services, legal aid, rental and utility payment assistance, counseling, enrollment in CalFresh, WIC, Medi-Cal, diapers, financial literacy, wellness checks, violence prevention and education, victim support and advocacy, crisis intervention services, and referrals. We believe that our CSBG funding is providing many services to many individuals as well as providing leverage from other funding sources, thus increasing programmatic and/or organizational capacity.

Our **Housing Department** continued to provide decent, affordable housing to 515 low-income seniors and families, housing more than 15,558 individuals since 1998. In 2024, we maintained an impressive 95.57% average occupancy rate across all five properties. Colonial Village Roseville stood out for the fourth consecutive year, reaching 100% occupancy for 11 months and only slightly below in the remaining month due to turnover timing.

At Project GO, housing is at the heart of everything we do. Whether it's paying energy bills, improving energy efficiency, or providing roofs over heads, our programs are rooted in the belief that secure housing is foundational to a person's well-being.

2024: What a Year It Was! cont.

None of our success would be possible without the power of collaboration. Our progress is fueled by a strong network — our dedicated Board of Directors, our passionate and resilient staff, and our invaluable community partners. The phrase "It takes a village" is not just a saying for us — it's a reflection of how we work.

Without the Board's "whatever it takes" spirit, we could not succeed. Without our staff's "can-do" attitude in the face of challenges, we could not succeed. Without our community partners' unwavering "whatever you need" support, we could not succeed. Together, our village has:

- · Weatherized over 50,000 low-income residences since 1998,
- · Provided utility assistance to over 4,000 families annually,
- · Offered affordable housing to more than 15,000 seniors and families since 1998, and
- · Delivered a wide range of critical services through our CSBG-funded subcontractors, including food access, shelter, safety, and mental health support.

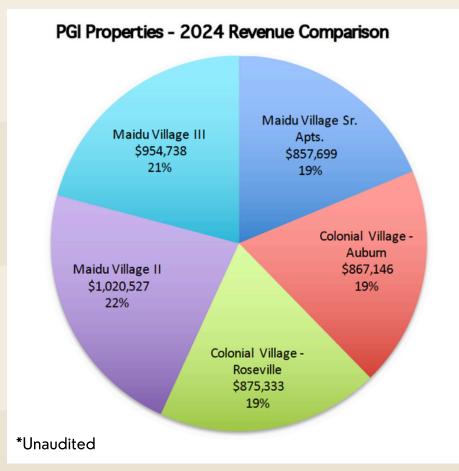
As we look toward 2025 and beyond, we remain committed, energized, and ready for the next chapter. Thank you for being part of this journey. Together, we will continue to make a lasting impact.

With gratitude, Lynda J. Timbers Executive Director Project GO, Inc.

Project GO, Inc. 2024 Program Revenue Comparison

PGI Programs - 2024 Revenue Comparison									
D	ept.	%		2024		2023		Up/down	
	of	2024 Rev	2024 Revenue						
DOL O	Dont Lin	100/	•	661.652	•	617.051	•	40.701	
PGI - General /		13%	\$	661,652	\$	617,951	\$	43,701	
Property Management		7%	\$	335,796	\$	327,409	\$	8,387	
CSBG		00/			•	410 104	•	(410.124)	
2023 CSBG		0%		424.000	\$	418,124	\$	(418,124)	
2024 CSBG		8%	\$	424,890			\$	424,890	
2024 CSBG Di	SC	1%	\$	26,000			\$	26,000	
ENERGY		00/			•	60.615		(60.615)	
2021 ARPA		0% 0%			\$	60,615	\$	(60,615)	
	2021 LIHWAP				\$	184,722	\$	(184,722)	
	2022 DOE BIL		\$	390,445	\$	68,908	\$	321,537	
2022 ЦНЕАР		0%			\$	29,720	\$	(29,720)	
2022 SLIHEAP	•	0%			\$	12,491	\$	(12,491)	
2023 LIHEAP		0%	\$	11,709	\$	2,794,782	\$	(2,783,074)	
2023 ESLIHEA		6%	\$	324,976	\$	789,919	\$	(464,943)	
2023 SLIHEAP)	0%	\$	2,187	\$	29,552	\$	(27,365)	
2024 LIHEAP		56%	\$	2,869,187	\$	107,082	\$	2,762,105	
2024 SLIHEAP	•	1%	\$	29,229			\$	29,229	
2025 LIHEAP		0%	\$	7,134			\$	7,134	
COLAD Trust		0%	\$	2,500	\$	40,000	\$	(37,500)	
		100%	\$	5,085,705	\$	5,481,275	\$	(395,570)	
*Unaudited									
	PGI	13%	\$	661,652					
	PROPERTY	7%	\$	335,796					
	CSBG	9%	\$	450,890					
	ENERGY	72%	\$	3,637,367					
		100%	\$	5,085,705					

Project GO, Inc. 2024 Program Revenue Comparison

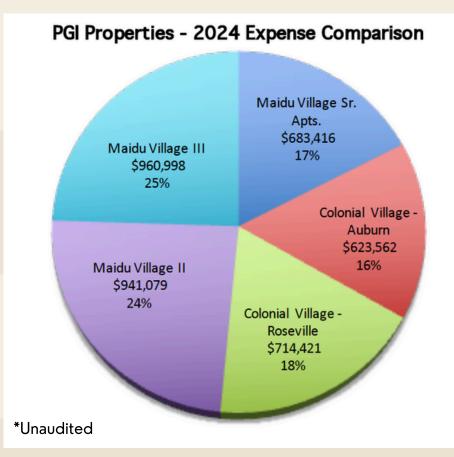


PGI Properties - 2024 Revenue Comparison									
Dept.	% 2024 2024 Revenue		2023		Up/down				
01 2	024 Keve	enue							
Maidu Village Sr. Apts.	19%	\$	857,699	\$	842,626	\$	15,073		
Colonial Village - Auburn	19%	\$	867,146	\$	807,312	\$	59,834		
Colonial Village - Roseville	19%	\$	875,333	\$	823,581	\$	51,752		
Maidu Village II	22%	\$	1,020,527	\$	985,697	\$	34,830		
Maidu Village III	21%	\$	954,738	\$	924,317	\$	30,421		
Total Revenue	100%	\$ 4	4,575,443	\$4	,383,533	\$	191,910		
				То	tal Rev. Up		4%		

Project GO, Inc. 2024 Program Expense Comparison

Dept	024	4 Expense Comparison 2024 2023 Up/down			He/down			
Берс	of 202	% 4 Expe	nses			2023		op/down
PGI - General / Pa	rtnership	3%	\$	142,293	\$	121,080	\$	21,213
Property Manager		7%	\$	323,039	\$	314,022	\$	9,018
CSBG								
2023 CSBG		0%			\$	418,124	\$	(418,124)
2024 CSBG		9%	\$	424,890			\$	424,890
2024 CSBG Disc 1%		\$	26,000			\$	26,000	
ENERGY								
2021 ARPA		0%			\$	60,615	\$	(60,615)
2021 LIHWAP		0%			\$	184,722	\$	(184,722)
2022 DOE BIL		9%	\$	390,445	\$	68,908	\$	321,537
2022 LIHEAP		0%		,	\$	29,720	\$	(29,720)
2022 SLIHEAP		0%			\$	12,491	\$	(12,491)
2023 LIHEAP		0%	\$	11,709	\$	2,794,782	\$	(2,783,074)
2023 ESLIHEAP		7%	\$	324,976	\$	789,919	\$	(464,943)
2023 SLIHEAP		0%	\$	2,187	\$	29,552	\$	(27,365)
2024 LIHEAP		63%	\$	2,869,187	\$	107,082	\$	2,762,105
2024 SLIHEAP		1%	\$	29,229			\$	29,229
2025 LIHEAP		0%	\$	7,134			\$	7,134
COLAD Trust		0%		-			\$	-
	1	00%	\$	4,551,090	\$	4,931,017	\$	(379,928)
*Unaudited								
PG	il .	3%	\$	142,293				
PR	OPERTY	7%	\$	323,039				
CS	BBG	10%	\$	450,890				
EN	IERGY	80%	\$	3,634,867				
	1	100%	\$	4,551,090				
Estimated Profit/	Loss		\$	534,615	\$	550,257	\$	(15,642)
			ı	Profit/Loss				
PGI -	PGI - General / Partnership		\$	519,359				
	Propery Management		\$	12,757				
		CSBG	\$					
		IERGY	\$	2,500				
		nbined	\$	534,615				
A	dd back Depreci	-	\$	79,903	:			
~	aa saak sopioo	-	\$	614,518				
		-	_	5,5.0				

Project GO, Inc. 2024 Program Expense Comparison



Dept.	% 2024 Reve	2024 evenue			2023		Up/down	
Maidu Village Sr. Apts.	17%	\$	683,416	\$	602,650	\$	80,765	
Colonial Village - Auburn	16%	\$	623,562	\$	611,431	\$	12,131	
Colonial Village - Roseville	18%	\$	714,421	\$	618,853	\$	95,569	
Maidu Village II	24%	\$	941,079	\$	882,396	\$	58,684	
Maidu Village III	24%	\$	960,998	\$	908,093	\$	52,905	
Total Expense	100%	\$3	,923,476	\$3	,623,423	\$	300,054	
Profit/Loss		\$	651,967	\$	760,110	\$	(108,144)	

Project GO, Inc. 2024 Housing Report

515Individuals
Housed

15,558+ Individuals Housed Since 1998

34 Individuals Moved In

PGI's mission to provide affordable housing and "More Than a Roof" services, continues to be the guidepost for our efforts and we are pleased that our achievements have reached beyond our goals.

We remain committed to creating and maintaining decent, affordable housing for families, individuals and seniors, which will in turn help to create safe, sustainable communities where our children can learn and grow, our elder population can continue to thrive, our homeless have another chance in life, our unemployed can find work, and our veterans who have lost their way, can rejoin the society they fought to uphold - "More Than a Roof".

Collaborations with local private and public agencies to assist homeless individuals and families in obtaining and sustaining housing, with continued intensive case management services, rental assistance, referrals to counseling, physical and mental health care, substance abuse prevention, child care, money management training – these are many of the components of the collaborative involvements between Project GO, Inc. staff and these other organizations that resulted in successful transitions for our mutual low-income clients.

Tenant Occupancy

For our five apartment communities, we had an average occupancy rate of 95.57% in 2024. Over 515 low-income individuals, families and seniors were provided with decent, affordable shelter in our apartment communities in 2024. Project GO, Inc. Housing staff are successfully "hands-on" managing these five communities, which continues to create daily challenge and learning opportunities. We estimate that we have housed over 15,558 individuals since 1998 in the apartment communities that we own and for which we provide in-house property management.

Project GO, Inc. 2024 Housing Report

95.57%

Occupancy Rate \$686,740

Rental Subsidies Received (Sec 8, VASH, etc.)

Continuation of the Senior Nutrition Program and Congregate Dining at MVII Every Weekday

Rental Subsidies

In our five apartment communities, PGI received a total of \$686,740. in rental subsidies in 2024, including Section 8 Vouchers, VASH Veterans Vouchers, and other subsidies.

Tenant Food Subsidies

Continued our partnership with the Senior Nutrition Program, a non-profit organization that provides the Meals-on-Wheels program for seniors, as well as the Senior Nutrition Program (SNP), which returned to the Community Room of Maidu Village II each weekday, providing a hot meal to any senior who wishes to participate, after putting it on hold due to COVID.

We also continued the collaboration with the Placer and El Dorado Food Banks, to bring fresh food and produce to our Senior residents. These programs started during the COVID Pandemic, but were so highly received, that they were continued into 2024. Pallets of food are brought to our Senior Community Rooms for distribution to the Senior residents by Volunteers from the Food Banks and the Health Education Council.

Project GO, Inc. 2024 Utility Assistance Program Impact Report

Total Applications Processed Across
All Utility Assistance Contracts
4,299

Individuals Served 7,871

Unique Households Served 3,676 Placer County - 2,374 Nevada County - 1,302

Average Total Benefit \$596.07

Average Monthly Household Income \$1,967.89 19% of Household Income Spent on Utility Costs, on Average

76% of Households Include
Vulnerable Populations
(Under 5yo, Over 60yo, and/or with Disabilities)

1,082 Households with disabled individuals

2,287
Applicants over 60 years old

2,294
Renter Occupied
Households

1,099 Owner Occupied Households

\$2,819,890
Total Payments
Across All Contracts

\$519,120 Total Wood, Propane, and Oil Payments

Project GO, Inc. Dollar Energy Fund's REACH Program

Total Applications Submitted to Dollar Energy Fund
317

Average Total Benefit \$976.68

\$309,607 Total REACH Payments to Our Clients \$9,510
Reimbursement to PGI
for Applications

\$1,024 Average PG&E Account Balance for Our Clients

New in 2024, PGI began taking applications for Dollar Energy Fund's REACH program. Only available to PG&E customers, the REACH program offered additional utility payments to our clients who were past-due on their accounts. PGI was reimbursed \$30 for each complete application, which generated \$9,510 in income. The maximum payment for REACH in 2024 was \$2,000.

Project GO, Inc. 2024 CSBG Subcontractor Impact Report

Agency	Details	Outcomes
Auburn Interfaith Food Closet	Delivering fresh food to homebound individuals who can not visit the food bank in person	 Food boxes delivered to 429 individuals in 251 households 47% of individuals over the age of 64+ 4,624 Volunteer hours donated
Lighthouse Counseling and Family Resource Center	No-to-low cost counseling for individuals and families, supportive services, and educational classes and programs	 1,856 Individuals served, with 55% under 18 years old Mental health counseling for 352 people 22 Individuals participated in parenting classes
Sierra Community House	Crisis intervention and family support, hunger relief, legal services, and community engagement	 2,165 individuals served across many different programs, 25% of whom identified as Hispanic, Latino, or Spanis 112 Individuals participated in domestic violence programs.
Sierra Senior Services	Hot meal delivery for homebound seniors in the Tahoe/Truckee area	 137 individuals received hot, healthy meals 32% of clients served over the age of 75 1,975 Volunteer hours donated
Individo Serve 4,5 8	ed Served	Dollars Spent \$180,000

These CSBG subcontractors leveraged more than \$8.6 million dollars with these funds, maximizing the impact of these CSBG dollars to serve thousands of individuals and families in need.

Project GO, Inc. CSBG Subcontractor Success Stories

From Auburn Interfaith Food Closet:

Julia is 83, she lives alone in Auburn; she has lung cancer, making it hard for her to breathe, and walk. She has been our guest since October 2023. She recently sent us a lovely note thanking us as "the food I received has helped me keep my home. Because of your work, I am able to pay my property taxes and homeowner insurance, and keep my home. Thanks to each one of you."

Mitch is 66, he takes care of his mentally disabled son (34). He has serious back and neck problems, that led to several surgeries, preventing him from driving. He is now unable to leave his home and uses a walker. His monthly household income is \$2,030. We make sure to deliver food to him regularly, and particularly when he returns from hospital. He really appreciates our support.

From Sierra Community House:

"Bob", a single father of two children was working in landscaping during the summer/fall of 2023. By January 2024, his household budget was getting tight, so he sought food assistance through the SCH Hunger Relief program. Through participation in this program, "Bob" learned about other supports available through SCH, which led him to meet with a Family Advocate who helped "Bob" to assess his household budget and to connect with resources, including enrollment in CalFresh. "Bob" also worked with his advocate to complete a rent and utility assistance application in April 2024. By late May 2024, "Bob" reported being back to working full time and able to cover his own rent expenses. SCH assistance enabled "Bob" and his two children to maintain their housing during a seasonal loss of work, which is extremely common in our community.

From Sierra Senior Services:

When Walter joined our program in August 2024, he was in a very fragile place. Living alone, he struggled daily just to get out of bed. He often called us confused, disoriented, and clearly not feeling well. He would call regularly on the weekends saying he was hungry and did not know what to do, which made us realize we are his only source of food. In response, we increased the amount of meals we delivered to him to better meet his needs. Over time, with consistent nourishment and regular check-ins, we began to see slow but meaningful changes. Today, his progress is clear. He's developed a daily routine, waking up around the same time each morning. He no longer calls us in a state of confusion, he sounds more alert, more grounded and less weak. He is up, dressed, and prepared for the volunteers to arrive.

From Lighthouse Counseling and Family Resource Center:

At just 16 years old, Allison* had already endured more than most. Allison became overwhelmed with symptoms consistent with post-traumatic stress disorder, experiencing consistent nightmares, destructive thoughts and memories about her complex trauma, debilitating panic attacks, avoidance of triggering stimuli, and other symptoms. Allison first started counseling sessions with us in January 2025 and has since reported a significant reduction in symptoms while being provided treatment utilizing trauma focused cognitive behavioral therapy. Through psychoeducation, nurturing guidance and support, and supportive reflection, she has consistently attended considerable changes in cognitive coping, identifying and practicing relaxation techniques learned in treatment, learning and understanding the effects of trauma on herself and her worldview, and learning how to self-soothe through intense emotions and physiological symptoms.

Our CSBG subcontractors play a vital role in providing key services to low-income individuals in our community. Their countless programs address a wide array of needs most crucial to our population.